CONSIDERATIONS FOR STRUCTURING NEW NUCLEAR BUILT

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New Nuclear Build Face New Challenges

Historically

> the nuclear projects were built:

- To ensure security of supply in the energy mix
- Predominantly by public bodies
- In regulated market environment
- With state subsidies and long term commitments ensuring steady financial flows
- With certain level of political bias
- Lower level of competitiveness

Present days

- > new nuclear projects face:
 - Low level of market regulation (except for safety)
 - Less involvement of public bodies
 - Limited or no state support and/or incentives
 - Economical logics would rather prevail political bias
 - Higher competition at liberalized markets from other technologies incl. RES
 - Higher safety standards post Fukushima

New Nuclear Build – Conditions for Success

- New build nuclear must demonstrate it is competitive in an economic sense
- Nuclear projects are capital intensive with long project schedules. This entails ensuring sustainable regulatory and legal framework and contractual certainty
- New nuclear projects must be structured to manage risks and delivered to cost and schedule so to ensure successful financing and sustainable operations while ensuring the highest possible environmental and safety standards



Nuclear Project Risks, Mitigation and Control Matrix

Technical

Business Case

Social &



Development	Construction	Operation	Decommissioning
 Regulatory assessment Site Suitability Environmental impact Planning approvals 	 Safety & Quality Design completion/changes Regulatory approvals Vendor/contractor performance Supply Chain and transport Industrial relations Plant performance 	 Safety Plant performance Workforce experience/skills Nuclear events The Environment Fuel supply chain Outages 	 Safety Design completion Regulatory assessment Workforce experience/skills Contractor performance Supply chain and transport
 Internationally accepted or new improved designs Improved project planning and management Advanced engineering Upfront licensing 	 Sound contractual arrangements b/n parties Invest in supply chain infra. Good training programmes & previous experience Strong project management 	 Involvement in WANO etc. Training programmes Invest in new nucl. facilities Fleet approach in reactor management Continuous invest in O&M 	 Decide on decommissioning strategy as early as possible Invest in workforce training
 Economics Demand forecast Market design Used fuel and radioactive waste management/disposal Regulatory certainty Equity expectations Funding 	 Design changes Delays Contractor management Regulatory impact Technology 	 Electricity trading arrangements El. market and carbon prices Fuel cost Capital additions Early closure Waste and spent fuel costs decommissioning fund costs 	Decommissioning fund
 Seek investment from majour power users Build business case on various demand scenarios Creditworthy owner/operator 	 Stick to standardised designs Use good mix of permanent and contract staff 	 Develop sound long term contracts Develop good balance of fuel contracts Nuclear knowledge mang-nt 	 Contribute to well defined fund as required Societal and Political
 General public support and local approval Policy supporting need for nuclear power Decommissioning and nuclear waste management Policy for waste management Environmental policy & Carbon pricing mechanism 		 Regular opinion polling Public debates and hearings Gaining cross party political support Develop waste management policy with government Emphasize environmental advantages of nuclear power 	
Risks	Mitigation & control		

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Legal Framework in Structuring New Built

LEGISLATION

MUST BE: Clear, Predictable and Consistent

International Framework

Conventions –

- Nuclear safety,
- Support in nuclear accidents,
- Nuclear Liability Vienna,
- Physical protection,
- Security
- Spent fuel and nuclear waste safe management etc.
- **Treaty** for nonproliferation of nuclear weapons. Etc.
- IAEA Safety Standards

EU Framework

- Regulations
 - EURATOM Safeguard measures (302/2005)
 - Shipments of radioactive substances. etc.
- Directives
 - Community nuclear safety framework (2014//87)
 - Ionizing basic norms (2013/59)
 - Nuclear safety in nuclear installations (302/2005)
- Communications of EC
- Opinions etc.

Bulgarian Framework

- Bulgarian Energy Strategy
- Primary
 - Safety -ASUNE,
 - Licensing- ASUNE & EA,
 - Construction SDA
 - Environment -EPA
- **Secondary** Ordinances (19 pcs. +), Orders, Regulating Guidelines
 - Technical,
 - Safety
 - Radiological protection
 - Constructions
 - Qualifications
 - Security

Typical Financing Structure



The different stakeholders and their roles entail and require careful risk allocation when project structuring

Few Current Examples

Traditional Financing Model	Mankala (Finnish) Corporate Financing Model			
 Project: Barakh NPP – UAE; APR 1400 MW Status: under construction Estimated project price: 24, 4 bln. USD Sponsor: UAE Government + political support from R. Korea Vendor: Korea Electric Power Corporation (KEPCO) EPC: Fixed price 20 bln. USD Financing: Debt-80% (MInFin+Banks): Equity-20% (Vendor+ProjectCo.) Securitization: UAE Government Sovereign Loan Guarantees for the financing and the PPA full output Electricity Off-take: PPA 	Project: Hanhikivi 1 NPP – Finland; VVER 1200 MW Status: - under construction Estimated project price: £ 20,3 bln. Sponsor: Fennovima (66% Voimaosakeyhtiö SF - ~58 companies & municipalities as shareholders) & (34 % RAOS Voima (subsidiary of Rosatom)) Vendor: Rossatom EPC: n.a. info Financing: Debt-76% (Rossatom): Equity-24% (Owners); Securitization: No Electricity Off-take: free market and tax-free power at producer prices, in proportion to shareholder's portions			
BOO Model Vendor finance	Vendor financing against strike price under CFDs			
Project: Akkuyu NPP (1-2;3-4)– Turkey; 4x VVER 1200 MW Status: - under construction Estimated project price: [~ 20 bln. USD, Unit 1] Sponsor: Akkuyu NGS Elektrik Uretim Corp (Rosatom subsidiary) (discussions for 49 % of Turkey companies) Vendor: Atomstroyexport (Rossatom) EPC: n.a. info Financing: Vendor 100 % (Rossatom) Securitization: No Electricity Off-take: PPA (15 years TETAS 70 % from U1 &U2 and 30 % from U3&U4) (> 15y full liberalised)	Project: Hinkley Poiny C NPP – UK; 2 EPR 1630 MW Status: - under construction Estimated project price: [£20.3 bln. in July 2017] Sponsor: EDF - France Vendor: EDF – France [/CGN – China] EPC: n.a. info Financing: Vendor 100 % EDF [/CGN – China] Securitization: "Strike price" £92.50/MW.h (2012 prices) for 35 years from the end of construction reducing. Including several additional mechanisms to protect the UK government, including a construction gain share and an equity gain share Electricity Off-take: CfDs			

IN BRIEF

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TO BE INSTRUMENTAL IN BUILDING AND SAFEGUARDING THE FUTURE PROSPERITY AND SUCCESS OF OUR CLIENTS, OUR PEOPLE AND THE MARKETS IN WHICH WE CHOOSE TO OPERATE

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